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## Consideration of the 2016-2021 Action Plan for Implementation of the MOST Strategy

*Intergovernmental Council  
of the Management of Social Transformations (MOST) Programme  
13th session  
Kuala Lumpur, 16-17 March 2017*

# Overview

- ▶ A revised draft of the MOST Action Plan 2016-2021 is submitted for the consideration of the MOST Intergovernmental Council (IGC), pursuant to the decision adopted by the Bureau of the IGC at its meeting of 15-16 September 2016.
- ▶ The revised draft incorporates the results of additional consultations with Member States.
- ▶ The document provides a balanced overview of national, sub-regional, regional and global levels of implementation.
- ▶ It also includes estimated costs as well as indicative funds allocation from the Regular Programme, and targets for resource mobilization by Member States, under each strategic pillar of the Action Plan.
- ▶ Action expected of the Intergovernmental Council (IGC): proposed decision in paragraph 36.

# Composition of MOST Intergovernmental Council (IGC) (34 Member States)

**Western Europe and North America (6)**  
Canada  
France  
Greece  
Israel  
Norway  
Turkey

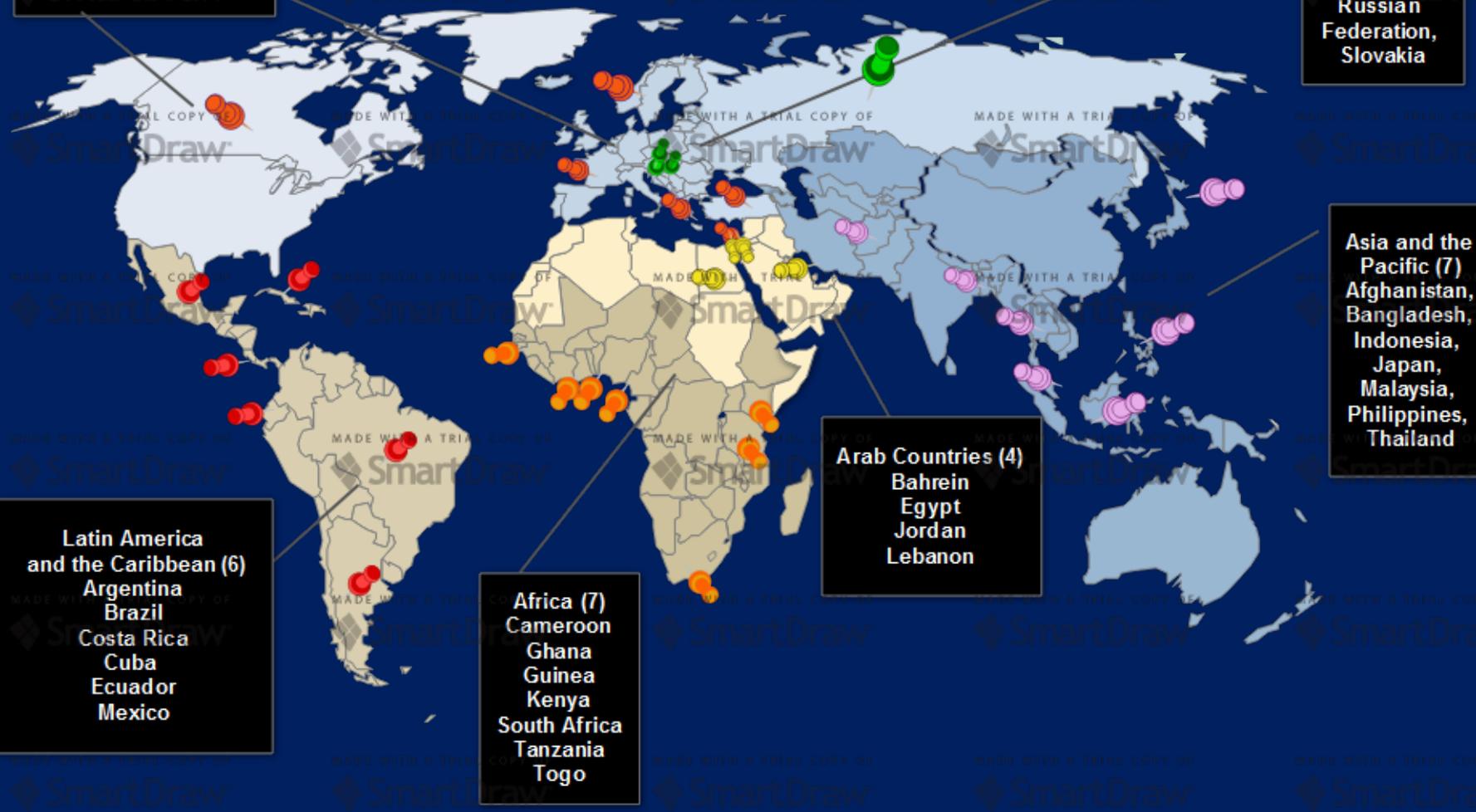
**Central & Eastern Europe (4)**  
Czech Republic,  
Hungary,  
Russian Federation,  
Slovakia

**Asia and the Pacific (7)**  
Afghanistan,  
Bangladesh,  
Indonesia,  
Japan,  
Malaysia,  
Philippines,  
Thailand

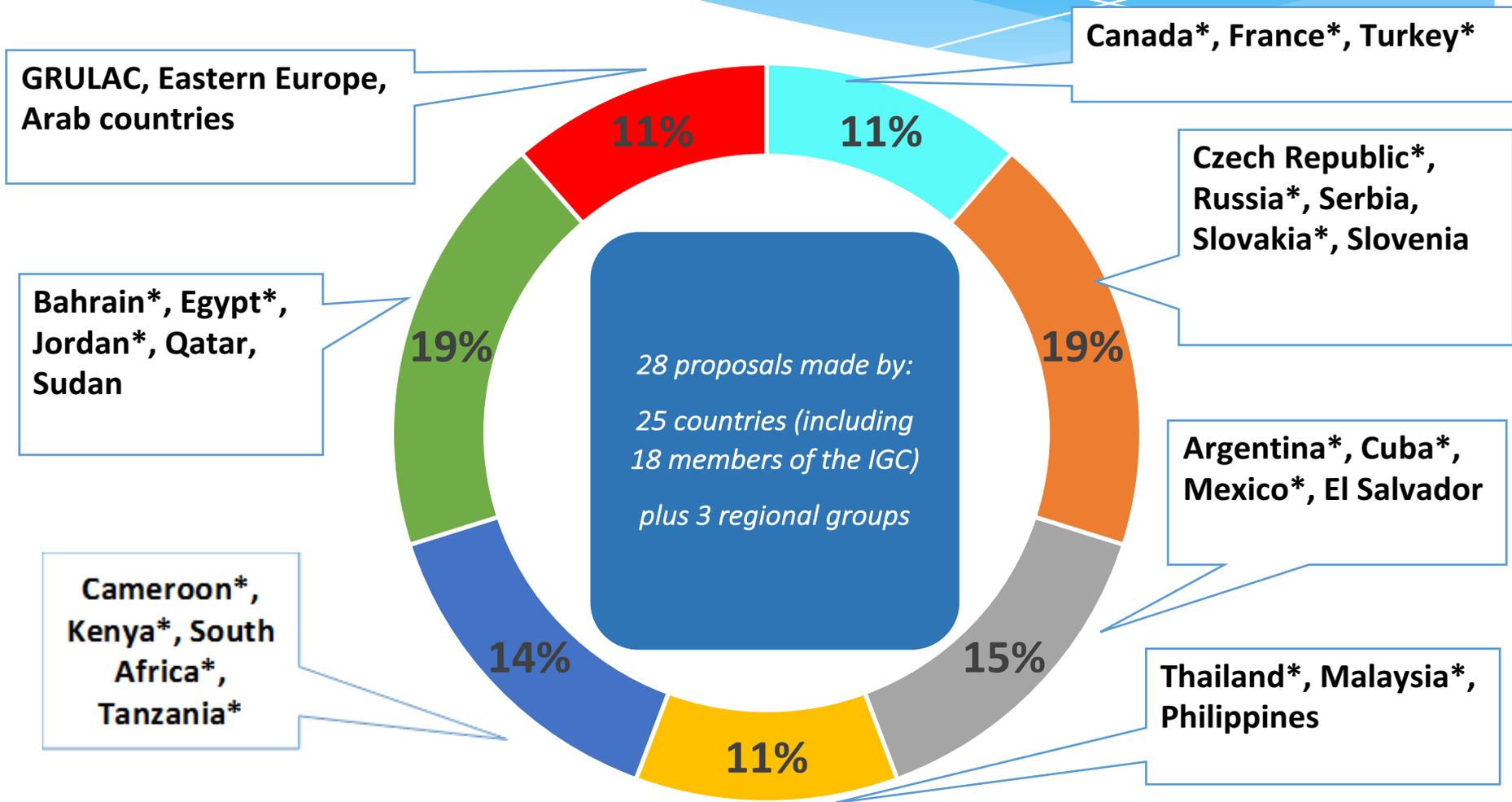
**Arab Countries (4)**  
Bahrein  
Egypt  
Jordan  
Lebanon

**Africa (7)**  
Cameroon  
Ghana  
Guinea  
Kenya  
South Africa  
Tanzania  
Togo

**Latin America and the Caribbean (6)**  
Argentina  
Brazil  
Costa Rica  
Cuba  
Ecuador  
Mexico



# Contributions to the MOST Plan of Action



28 proposals made by:  
25 countries (including  
18 members of the IGC)  
plus 3 regional groups

\* indicates members of MOST IGC

- Group 1
- Group 2
- Group 3
- Group 4
- Group 5A
- Group 5B
- Regional



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# The MOST Action Plan 2016-2021 will inform the preparation of the Draft Programme and Budget for 2018-2021 (39 C/5)

MOST, as an intergovernmental science programme, has a cross-cutting function with respect to the whole of UNESCO's Major Programme in the social and human sciences. The MOST Action Plan 2016-2021 must therefore be aligned with the programmatic components and implementation modalities of the 39 C/5



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# Draft general structure of 39 C/5

## Major Programme III – Social and Human Sciences

### 37 C/4 Strategic Objectives

#### **Strategic Objective 6**

*Supporting inclusive social development, fostering intercultural dialogue for the rapprochement of cultures and promoting ethical principles*

### 39 C/5 Main Lines of Action

#### **MLA 1**

*Mobilizing knowledge and embedding rights and ethics to foster inclusive and equitable societies*

#### **MLA 2**

*Fostering intercultural dialogue and engaging youth for peaceful and participatory societies*

### Expected Results

**ER 1:** *Public policy-making in Member States strengthened through scientific evidence, humanities-based knowledge, ethics, and human rights frameworks*

**ER 2:** *National institutional and human capacities strengthened at all levels to generate, manage and apply knowledge for inclusive, equitable development that is based on ethical values and human rights.*

**ER 3:** *Youth-led action enabled, from local to global, to address societal challenges and consolidate peace.*

**ER 4:** *Member States' commitments to the global agendas in favour of inclusive, sustainable and peaceful societies demonstrated through targeted advocacy campaigns and awareness-raising initiatives.*

## Aligning the Action Plan and the 39C/5

### To facilitate the alignment:

- Ongoing activities in the biennium 2016-2017 are adopted in the MOST Action Plan as “**baselines**”
- Activities planned for 2018-2021 are presented as “**targets**”.
- The MOST Action Plan 2016-2021 directly relates to **three proposed Expected Results** of the draft 39 C/5: ER 1, ER 2, and ER 4.
- Each ER is accompanied by a limited number of quadrennial “performance indicators”, “baselines” and their associated “targets” expected to be reached by the end of the period.

# Aligning the Action Plan and the 39C/5

## The Research Pillar

### 39C/5 ER 1: Public policy-making in Member States strengthened through scientific evidence, humanities-based knowledge, ethics, and human rights frameworks

Performance indicators	Baselines	Targets (at the end of the period 2018-2021)	Estimated Budget-Regular Programme 2018-2021 (USD)
		Based on resources from the Regular Programme only	
<b>MOST Action Plan: The Research Pillar of MOST</b>			
<u>Actions:</u>			
1. Organization of interdisciplinary and inter-institutional research projects and associated events (national, sub-regional, regional and global)			
2. Strengthen collaboration with existing networks (ISSC, ICSU, CIPSH, CODESRIA, CLACSO, FLACSO, ACSS, IDEA, etc.)			
3. Production and dissemination of MOST branded publications			
4. Support to young professionals			
PI 1. Number of Member States and local governments which have strengthened policy-making	70	At least 80 Member States and local governments report policy use of social and human sciences knowledge, of which at least 50% are gender responsive, of which 15 in Africa, and 10 in SIDS,	
PI 2. Number of national and international public policy debates and agendas enriched by social and human science knowledge outputs and by gender equality considerations	3	At least 3 international debates and agendas enriched by social and human science knowledge outputs	TBC
PI 3. Number of Member States engaged in research policy initiatives in response to UNESCO-promoted agendas to foster innovative transdisciplinary paradigms in the social and human sciences	0	At least 12 Member States reporting documented policy responses, of which at least 3 in Africa	TBC
			<b>900,000</b>

# Aligning the Action Plan and the 39C/5

## The Knowledge Brokering Pillar

**39C/5 ER 2: National institutional and human capacities strengthened at all levels to generate, manage and apply knowledge for inclusive, equitable development that is based on ethical values and human rights.**

Performance indicators	Baselines	Targets (at the end of the period 2018-2021)	Estimated Budget- Regular Programme 2018-2021 (USD)
		Based on resources from the Regular Programme only	
<b>MOST Action Plan: The knowledge brokering pillar of MOST</b>			
Actions:			
1. Organization of MOST Schools			
2. Organization of Futures Literacy Labs (FLL)			
3. Implementation of the UNESCO Inclusive Policy Lab			
PI 1. Number of countries in which stakeholders' capacities to apply relevant UNESCO and UN normative frameworks and recommendations are strengthened	31	At least 25 countries assisted, of which 10 in Africa and 3 in SIDS	TBC
PI 2. Number of countries in which institutional mechanisms and models, as well as human capacities, to domestically generate and apply knowledge are strengthened	20	At least 37 countries assisted with strengthening of education, research, and governance systems, of which 18 in Africa and 6 in SIDS	TBC
PI 3. Number of new or improved capacity-building networks, tools and training courses developed, used and implemented	15	At least 20 capacity-building networks, tools or training courses, of which 5 for Africa and 2 for SIDS, which are gender responsive and target both women and men	TBC
			<b>600,000</b>

# Aligning the Action Plan and the 39C/5 The Intergovernmental Forums Pillar

**39C/5 ER 4: Member States' commitments to the global agendas in favour of inclusive, sustainable and peaceful societies demonstrated through targeted advocacy campaigns and awareness-raising initiatives.**

Performance indicators	Baselines	Targets (at the end of the period 2018-2021)	Estimated Budget- Regular Programme 2018-2021 (USD)
		Based on resources from the Regular Programme only	
<b>MOST Action Plan: The intergovernmental forums pillar of MOST</b>			
<u>Actions:</u>			
1. Organization of MOST Ministerial Forums			
2. Organization of events and working groups with UN entities to address selected issues			
3. Organization of MOST statutory meetings			
PI 1. Number of advocacy campaigns and awareness raising initiatives carried out with Member States and other stakeholders to leverage commitments and actions in favour of inclusion, peace and human rights	7	At least 18 global and regional initiatives carried out, at least 5 in Africa and 1 in SIDS, with the full participation of youth and women	TBC
	3	At least 8 advocacy campaigns carried out with focus on Africa and SIDS, with at least one that is gender specific	
	6	At least 8 high-level events, with at least 2 in Africa and 1 in SIDS where youth and women feature as key actors	
PI 2. Number of collaborative alliances and operational partnerships mobilized to leverage SHS soft power	15	Existing alliances and operational partnerships mobilized and at least 6 new ones established, at least 2 in Africa including with youth and women groups	TBC
			<b>380,000</b>

# Resources

Based on UNESCO's experience of the implementation of MOST activities, and drawing on the consultations conducted with Member States, an estimated amount of **6,670,000 US Dollars** will be necessary for full delivery of the Action Plan in the form presented in this document over the period 2018-2021, of which approximately 1,900,000 US Dollars is expected to be available from the 39 C/5.

The funding gap to be filled by additional resources (cash and in-kind) may thus be estimated at **4,770,000 US Dollars**.

# Resources

Strategic Areas of the MOST Action Plan	Estimated Total Costs (USD) 2018-2021	Estimated budget from Regular programme (RP) (USD) 2018-2021	% of total costs supported by RP	Funding Gap & targets for resource mobilization by MS (USD) 2018-2021
The Research Pillar of MOST	3,230,000	900,000	27,8%	2,330,000
The intergovernmental forums pillar of MOST (includes statutory meetings)	840,000	380,000	45,2%	460,000
The knowledge brokering pillar of MOST	2,250,000	600,000	26,66%	1,650,000
Cross-cutting activity: strengthening national institutional capacities for the MOST programme	350,000	20,000	5,7%	330,000
<b>TOTAL</b>	<b>6,670,000</b>	<b>1,900,000</b>	<b>28,5%</b>	<b>4,770,000</b>

# Resources

In order to mobilize the extrabudgetary resources to address the funding gap, it would be desirable to offer the option of contributing to a **MOST Special Account**, to strengthen coherence in the implementation and reporting on the MOST Action Plan. The initial funds, which according to UNESCO Financial Regulations need to be raised before the formal establishment of a Special Account, may consist in voluntary contributions from States, international agencies and organizations, as well as other entities.

# Proposed decision

The MOST Intergovernmental Council (IGC),

*Taking note* of the MOST Action Plan 2016-2021 as submitted by the secretariat after consultations with Member States (document MOST/IGC/2017/3);

1. *Welcomes* the progress made in attaining a balanced overview of national, sub-regional, regional and global levels of implementation, as well as in identifying estimated costs, potential funds allocations from the Regular Programme, and targets for resource mobilization by Member States, under each strategic pillar of the Action Plan;

# Proposed decision

2. *Endorses* the MOST Action Plan 2016-2021;
3. *Requests* the Director-General to explore the possibility of establishing a MOST Special Account;
4. *Invites* Member States to take into consideration the restricted budget framework of the Regular Programme and makes an appeal for additional support to the implementation of the MOST Action Plan 2016-2021, including through contributions towards the MOST Special Account;
5. *Invites* the Director-General to ensure consistency between the MOST Action Plan 2016-2021 and the Draft Programme and Budget for 2018-2021 (39 C/5);
6. *Requests* the IGC President to summarize the MOST Action Plan 2016-2021 in her statutory report to the 39th session of the General Conference.



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# MOST INTERGOVERNMENTAL COUNCIL

THANK YOU

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MERCI